London Health Sciences Centre Board of Directors Open Meeting Minutes – May 29, 2024 Virtual 0900-1010 Hours

PRESENT: A. Barron, D. Musyj (Acting CEO), L. Conley, J. Leitch, H. Lokko, T. Marcus, P. Retty, S. Smith, M. Wallace, M. Wilson (Chair), F. Rohoman, A. Dean, T. Mallette, L. Harrison, H. Wade, M. Bhimani, T. Brown
REGRETS: J. Warkentin
GUESTS: R.A. Conyngham, K. Chan, L. Rosenberg, E. Cook

# **1.0 WELCOME AND CALL TO ORDER**

# 1.1 <u>Land Acknowledgement</u>M. Wallace started the meeting off with a land acknowledgment.

# 1.2 Declaration of Conflict of Interest

M. Wilson welcomed the group and called the meeting to order. The Board members were reminded of the Ethical Decision-Making Framework on the back of the agenda that is used to inform the Board's decision-making process, as well as the LHSC Conflict of Interest Policy. Members were asked to declare any known conflicts of interest. None were declared. Members were reminded of the importance of disclosing a conflict or potential conflict immediately prior to any discussion or vote on any items.

# 1.3 Chair Report & Remarks

The Chair report was provided within the package. M. Wilson welcomed David Musyj to LHSC and on behalf of the whole board thanked K. Chan for all the work that he has done for the organization over the past few months as Acting CEO.

# 2.0 APPROVAL OF MEETING AGENDA

2.1 Approval of Meeting Agenda

The Agenda for the 29 May 2024 Board of Directors meeting was APPROVED by GENERAL CONSENT as written.

The Board of Directors APPROVED by GENERAL CONSENT the Consent agenda from in section 6.

# 2.2 Approval of Previous Meeting Minutes

The Board of Directors APPROVED by GENERAL CONSENT the Minutes from 24 April 2024.

# **3.0 EDUCATION**

# 3.1 Value-Based Healthcare

The Board members heard from Dr. Lawrence Rosenberg, and Erin Cook who provided an overview of the Value-Base Healthcare System within the Quebec Health Care Networks which is

a transformative approach that aligns healthcare delivery with patient-relevant outcomes and cost-effectiveness. It was noted that there were 6 supporting elements essential for establishing a value-based healthcare delivery system that yields results.

Dr. Rosenberg emphasized the importance of understanding a value-based hospital system as a patient-centric health care system that addresses the value of care.

G. Webster shared insights from a site visit to Montreal, highlighting that the health system is organized differently, the strategic co-location of leaders in the command room, and the use of real-time data to link clinical outcomes with operational flow. LHSC has a number of these building blocks already in place and can build upon its existing infrastructure to enhance care delivery and patient flow to create a cohesive health system.

# 3.2 Children's Hospital Patient Experience Story

N. Syed commented on the patient experience story provided within the package noting that the communication between the family and care team can impact patient care. Effective dialogue between the family and the care team is not just beneficial but essential for ensuring that patient care is both comprehensive and compassionate.

# 4.0 REPORTS

# 4.1 <u>CEO Report</u>

K. Chan provided the CEO external report within the package and highlighted the great celebration that took place on April 29<sup>th</sup> when the London Regional Cancer Centre was named the Verspeeten Cancer Centre. It was also highlighted that there has been a significant increase in new investments from the Government.

D Musyj noted that initial meetings are taking place over the next few months with Board members, leaders and staff within the organization.

# 4.2 Governance and Transition Committee

Referencing the pre-circulated materials, T. Marcus provided the members with a brief update on the May 8<sup>th</sup> Governance and Transition Committee meeting highlighting:

- Reviewing the board policies
- Recruitment: there has been an overwhelming response to the request for interest with ten individuals meeting with three board members to ensure those individuals selected will add depth, skills and experience. Recommendations for these individuals will come forward at the June Board meeting.

# 4.3 Professional Staff Organization

M. Bhimani highlighted that the Professional Staff Organization will hold their AGM on June 10<sup>th</sup> noting that board members are invited to attend. Professional staff are happy that an Acting CEO has joined LHSC for the stability of the hospital. Department Heads will be engaging in conversation with Board members and there is hope that this dialogue and conversation will go forward.

#### **5.0 HEALTHCARE PARTNER UPDATES**

#### 5.1 Children's Health Foundation

F. Rohoman brought greetings from the Children's Health Foundation and provided a brief report highlighting the success of the beginning of the 2024/25 year. CHF welcomes D. Musyj and are looking forward to working alongside him. LHSC and the leadership team were thanked for all the support. CHF will be holding their AGM in June.

#### 5.2 London Health Sciences Foundation

T. Brown brought greetings from the London Health Sciences Foundation and provided a brief report highlighting the donor distinction dinner on May 22<sup>nd</sup>; the spring lottery which is 85% sold with the final deadline of July 13<sup>th</sup>; Verspeeten Cancer Centre revealing on April 29<sup>th</sup>; and the staff lottery. LHSF also welcomed D. Musyj to LHSC.

A member provided a personal story involving family where it was noted that the service and dedication that was provided within the Emergency Department were tremendous. The interaction with the staff/physicians was excellent, they were compassionate, understanding and informative. They took in the needs of the patient as well as the family.

#### 6.0 CONSENT AGENDA

# The Board of Directors APPROVED by GENERAL CONSENT the Consent Agenda for the May 29, 2024 Board meeting, consisting of the following recommendations found in Section 6:

#### 6.1 Fiscal Advisory Committee Terms of Reference

The Governance and Transition Committee recommends the Board of Directors approve the amended Terms of Reference for the Fiscal Advisory Committee (FAC) which includes the Bargaining Unit Presidents or local Chairs as members.

#### 6.2 Board Policies

The Governance and Transition Committee recommends that the Board of Directors approve the Board Confidentiality, Board Conflict of Interest, Board Education and Development, and Board Evaluation policies, as revised and/or presented.

#### 7.0 WRITTEN UPDATES

The following documents were entered into the record:

- 7.1 Children's Hospital Committee External Landscape
- 7.2 LHSC Research Committee Internal Landscape
- 7.3 Strategic Redevelopment Committee Internal Landscape
- 7.4 Resource and Audit External Landscape
- 7.5 Quality and Culture Internal Landscape

#### **8.0 ADJOURNMENT**

The meeting was ADJOURNED by GENERAL CONSENT.

Recorded by: L. Shanahan

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